CONFIDENTIAL

KOTERA

GROUP OY

Specialist in renovation and industrial construction

Company presentation

2026



KOTERA GROUP AT A GLANCE

€320M
12M rolling revenue

750
Number of employees

23
Number of operating subsidiaries

€195M
Balance sheet value

Industrial construction

BARK · Ilmastointi Salminen Oy · TT-Teknologia Oy · North Concrete Solutions · Putcon Solution Safety · JPV Engineering · IS Works Oy · Besteam · Kuratek · Preone

KOTERA GROUP

Renovation construction

Ahosen · KTC Group · Islvi · RKM Group · Sähköpalvelu Walberg · LVI Kurikka

Kotera Group is a group of construction specialists that brings together the leading entrepreneurs in industrial and renovation construction under one roof.

Our companies operate independently under their own brands and management – leveraging their strong local knowledge and specialized expertise.

For the client, this means reliable, specialized partners across the entire construction value chain.

Group founded in 2023 · Principal owners: company management, Korpi Capital Oy, a fund managed by Bragnum Invest AB · Operating area: all of Finland

SERVICES

INDUSTRIAL CONSTRUCTION

Turnkey contracting

Bark · TT-Teknologia

Turnkey contracting of industrial and energy plants, earthworks, foundations, steel and concrete structures, process piping, pumping stations, maintenance work

Concrete construction

JPV-Engineering · NCS Concrete · Kuratek · Bark · TT-Teknologia

Concrete structural works and special structures, steel structure fabrication and installation, prestressed structures and precast element installation, strand, formwork and optimization design, industrial floors, design floors, floor renovation

HVAC and mechanical installation

LVI Kurikka · Sähköpalvelu Walberg · Ilmastointi Salminen · Putcon

Turnkey contracting (electrical, HVAC, refrigeration, automation), special systems, mechanical installation, building services maintenance, fire suppression systems

Piping, special metalwork, workshop services

Pre One · IS Works · TT-Teknologia

Process piping, orbital welding, hygienic piping, pressure equipment, special metalwork, turnarounds and maintenance, workshop manufacturing, plate and welding work, machining, equipment manufacturing

RENOVATION CONSTRUCTION

Renovation

KTC Group · ISLVI · Vastuuremontti

Renovation and refurbishment, commercial and retail premises construction, retail space alterations, facade and balcony repairs, apartment renovations, housing company renovations, pipeline renovation, pipe relining

Damage restoration

RKM Group · Vastuuremontti

Drying and damage restoration, surveys and drying, condition investigations, indoor air investigations, site condition control, prevention of secondary damage

HVAC and pipe renovations

LVI Kurikka · ISLVI · Sähköpalvelu Walberg

Pipe renovations, sewer relining, heat pumps, electrical contracting, maintenance and repair

Demolition services

Ahosen Palvelut

Complete and renovation demolition, hazardous substances, asbestos and hazardous material removal, high-power vacuuming and blowing, crushing services, circular economy products

INDUSTRIAL CONSTRUCTION – TURNKEY CONTRACTING



BARK OY – Turnkey contracting (concrete)

Bark Oy is a concrete and industrial construction professional based in Lappeenranta, serving customers throughout Finland from its offices in Lappeenranta, Imatra and Kemi. The company carries out industrial and infrastructure construction, industrial coating work and diamond drilling, from formwork, reinforcement, piling and concreting to refurbishment. With over 20 years of experience and an extensive subcontractor network, Bark has served large projects in particular in the forest and energy industries.

Revenue: €35M (2026e) | 30+ employees | Founded 2007 | Business ID: 2107503-6
Domicile: Kimintie 12, 53400 Lappeenranta | Kemi · Imatra
CEO: Toni Parkkinen | toni.parkkinen@bark.fi · +358 50 337 8304
Website: https://bark.fi/ | Certifications: RALA-certified
References: Metsä Fibre Kemi · Stora Enso Oulu · Vantaan Energia · Kotka battery chemicals plant



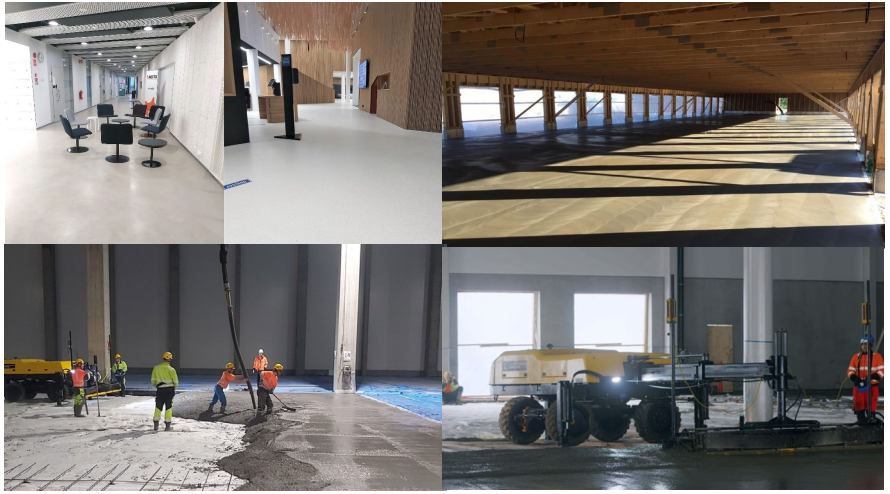
TT-TEKNOLOGIA OY – Turnkey contracting (steel)

TT-Teknologia Oy is an industrial subcontracting and contracting company based in Keminmaa, specializing in the welding, installation and maintenance of industrial piping, steel structures and components. The company serves the mining, metal and paper industries – including piping, pumping stations, mine equipment as well as rod and ball mill linings and infrastructure construction. Operations are certified and the company holds, among others, pressure vessel permits, CE marking rights and ISO certificates.

Revenue: €20M (2026e) | 45+ employees | Founded 2009 | Business ID: 2279527-0
Domicile: Teollisuuskylänraitti 34, 94450 Keminmaa | Oulu
CEO: Teemu Toppari| teemu.toppari@tt-teknologia.fi · +358 40 771 3265
Website: https://www.tt-teknologia.fi/ | Certifications: EN1090, ISO 9001/14001/45001, IWE/IWS
References: Agnico Eagle · Boliden · Terrafame · Stora Enso · Sibanye Stillwater · SSAB

INDUSTRIAL CONSTRUCTION – CONCRETE CONSTRUCTION





NCS OY & AB – Cast-in-place structures

NCS Concrete Oy, founded in 2007, is a concrete construction specialist that delivers demanding concrete structures on a comprehensive basis in Finland and Sweden. The company carries out concrete and special structural works, post-tensioned structures and precast element installations as well as strand, formwork and optimization design for concrete frames. The work is done with its own personnel and an extensive stock of formwork, and projects have included factory foundations, parking garages and metro stations.

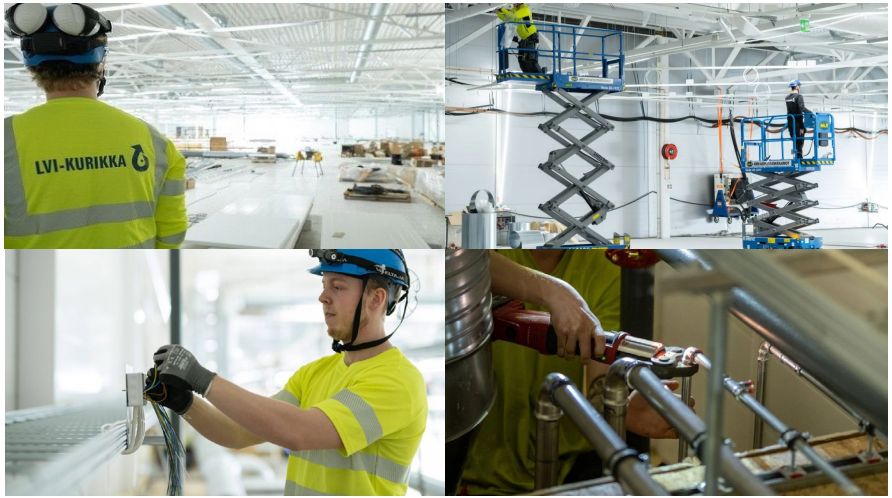
Revenue: €8M (2026e) | 55 employees | Founded 2007 | Business ID: 3188781-2
Domicile: Kempinmutka 5, 12640, Loppi
CEO: Argjend Kerveshi| argjend.kerveshi@laudoitus.fi · +358 40 412 3785
Website: https://ncsconcrete.fi/ | Certifications: RALA-certified
References: REDI ug parking, metro station, Hiekkaharju water tower, Stegra steel plant, Hospitals

KURATEK OY – Concrete floors & Cast-in-place structures

Kuratek Oy is a concrete flooring specialist that designs, casts and renovates all kinds of concrete floors on a turnkey basis throughout Finland. Its services include ground-supported and seamless fiber-reinforced concrete floors, dry-shake and hard concrete floors, slab casting, grinding and design floors as well as floor renovation and hard concrete topping. Thanks to its own personnel and modern equipment, such as a laser screed, the company casts approximately 200,000 m² of flooring per year.

Revenue: €22M (2026e) | 40+ employees | Founded 2016 | Business ID: 2794833-6
Domicile: Kehittäjänkatu 8, 04440 Järvenpää
CEO: Kimmo Takalo| kimmo.takalo@kuratek.fi · +358 40 727 5131
Website: www.kuratek.fi | References: Major construction companies (incl. YIT, Tekova, Jatke) · developers of industrial and logistics halls · parking facilities · property owners

INDUSTRIAL CONSTRUCTION – HVAC





LVI KURIKKA OY – HVAC & electrical contracting and maintenance

LVI Kurikka Oy, founded in 2011 and based in Ylöjärvi, is a full-service building services provider offering all building services: building services contracting for large new-build and renovation projects (HVAC, electrical, refrigeration and automation contracting as well as turnkey contracts). Its offering also includes heat pump and cooling solutions, solar panels and EV charging stations, building automation as well as comprehensive HVAC, electrical and cooling maintenance services with 24/7 on-call service.

Revenue: €22M (2025) | 90+ employees | Founded 2011 | Business ID: 3021983-9
Domicile: Kivilähteentie 10, 33470, Ylöjärvi
CEO: Jesse From| jesse.from@lvikurikka.fi · +358 44 901 2146
Website: www.lvikurikka.fi | Customers: Insurance companies · municipalities and cities · public administration · housing companies · businesses · private customers

SÄHKÖPALVELU WALBERG OY – Electrical contracting and ma

Sähköpalvelu Walberg, founded in 2009 and based in Pietarsaari, is an electrical contracting company serving customers from its offices in Pietarsaari, Vaasa and Kokkola. The company specializes in electrical installations for industrial and commercial properties, public buildings and residential buildings (S1 authorization) – from design and standard solutions to demanding special systems (including fire and burglar alarms, KNX and DALI controls, camera surveillance, solar panels and EV charging stations) as well as maintenance work. The company has certified ISO standards.

Revenue: €14M (2025) | 60+ employees | Founded 2009 | Business ID: 2289954-7 · 2864424-6
Domicile: Företagarvägen 9, 68600, Jakobstad| Vaasa · Kokkola
CEO: Björn Walberg| bjorn.walberg@spwalberg.fi · +358 50 325 9105
Website: www.spwalberg.fi | Certifications: S1 · EN ISO/IEC 17065 · RALA · AAA credit rating
References: Keliber lithium refinery · Mirka Power Tools · Vaasa Central Hospital · Snellman

INDUSTRIAL CONSTRUCTION – HVAC





PUTCON OY – Fire suppression systems

Putcon Oy is a design, installation and maintenance company specializing in fire suppression systems, approved by Tukes (Safety Agency in Finland) and serving the whole of Finland from five locations. The company delivers a comprehensive range of fire suppression and fire water systems – sprinkler, water mist, gas, foam, aerosol, process and water cannon systems – for demanding sites from production plants and power stations to hospitals and commercial properties. The company takes care of the entire life cycle of the systems, from design to maintenance.

Revenue: €14M (2026e) | 30+ employees | Founded 2012 | Business ID: 2456233-1
Domicile: Tikkurikuja 1, 00750 Helsinki | Oulu · Kuopio · Lappeenranta · Valkeakoski
CEO: Miika Kortesalmi| miika.kortesalmi@putcon.fi · +358 44 726 5732
Website: https://putcon.fi/ | Certifications: Fire suppression contractor approved by Tukes
Customers: Outokumpu · Fortum · Metsä Board · Junnikkala · Saarioinen · Versowood · Prysmian

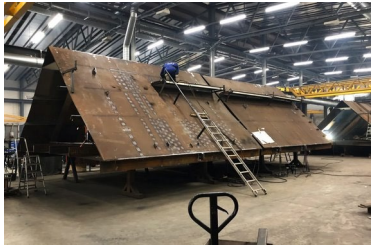
ILMASTOINTI SALMINEN OY – Ventilation and mechanical installation

Ilmastointi Salminen Oy, founded in 1987 and based in Pori, is a versatile building services provider whose core business consists of demanding building services projects (HVAC, electrical, automation and refrigeration) across Finland, mechanical installation and industrial services (steel structures, machinery, equipment and piping), building services maintenance as well as the manufacture of ventilation and sheet metal components and building sheet metal work. Operations are guided by certified quality, environmental and HSEQ systems.

Revenue: €32M (2026e) | 50+ employees | Founded 1987 | Business ID: 1989590-8
Domicile: Nyrhintie 7, 28760 Pori
CEO: Ville Salminen| ville.salminen@ilmastointisalminen.fi · +358 50 380 3352
Website: https://ilmastointisalminen.fi/ | Certifications: ISO 9001/14001/45001
Customers: Wärtsilä · Posiva · Teollisuuden Voima · Areva · BASF · Stegra · CHEC

INDUSTRIAL CONSTRUCTION – STEEL STRUCTURES







JPV-ENGINEERING OY & TERIMASTEEL OY – Steel structure fabrication and erection

JPV-Engineering Oy, which started operations in 2003 and is based in Aura, is an installation workshop and steel construction specialist that fabricates and erects demanding steel structures in all execution classes EXC1–EXC4. Its services include workshop fabrication, welding, surface treatment and erection of steel structures, machinery and equipment installation, industrial maintenance as well as installation supervision and measurement services. The company has been involved in many of Finland's most significant building and infrastructure projects – including data centers, bridges and industrial and commercial construction. Its subsidiary Terimasteel Oy, operating at the same production site, fabricates welded steel structures such as submerged-arc welded WQ beams and handles their surface treatment. Over 6,200 m² of production facilities, a 55,000 m² yard and an annual production capacity of approx. 12,000 tonnes enable efficient delivery of even large-scale structures.

Revenue: €32M (2025) | 40+ employees | Founded 2003 | Business ID: 1799222-9 | Subsidiary Terimasteel Oy (Business ID: 0924855-5)
Domicile: Kuovintie 7, 21380 Aura
CEO: Petri Väisänen | petri.vaisanen@jpv-engineering.fi · +358 40 066 3124
Website: www.jpv-engineering.fi | Certifications: ISO 9001/14001/45001 · ISO 3834-2 · EN 1090, EXC1–EXC4
Customers: Major construction companies · industry · data center projects · public developers
References: *Helsinki Olympic Stadium · Kirjalansalmi Bridge · Helsinki Airport terminal · Tripla · Lippulaiva · APC airport hotel · XTX/YIT data center Kajaani*

INDUSTRIAL CONSTRUCTION – PIPING AND WORKSHOP SERVICES





PRE ONE – Special metalworks

Pre One Oy is an industrial supplier that designs, manufactures and installs industrial piping, pressure equipment and special metal structures for the demanding process, chemical, pharmaceutical and energy industries. The company's core expertise is the welding of special metals – titanium, zirconium, Hastelloy, nickel alloys, Super Duplex as well as stainless steel grades. Its service offering covers piping and pressure equipment, workshop manufacturing, design and measurement, turnarounds and maintenance, project management and inspection services.

Revenue: €4M (2026e) | 30+ employees | Founded 2019 | Business ID: 2977214-3
Domicile: Lumijoentie 8, 90400 Oulu | Takatie 2, 90400 Kempele
CEO: Jyrki Korhonen| jyrki.korhonen@preone.fi · +358 44 542 1199
Website: https://preone.fi | Certifications: ISO 9001/14001/3834-2/PED
Customers: Chemical industry · pharmaceutical and food industry · energy sector · forest industry

IS WORKS OY – Workshop services

IS Works Oy is a full-service contract machine shop based in Pori, flexibly producing high-quality plate, welding and machining work mainly for industrial needs. The company delivers machine and equipment manufacturing on a turnkey basis as well as maintenance and servicing work, and manufactures spare parts and components for industrial customers. In addition to its versatile and modern machinery, its strengths include CE marking rights for load-bearing steel structures and certified quality, environmental, occupational health and welding systems.

Revenue: €7M (2026e) | 30+ employees | Founded 1992 | Business ID: 0911914-7
Domicile: Nyrhintie 7, 28760, Pori
CEO: Ville Salminen| ville.salminen@ilmastointisalminen.fi · +358 50 380 3352
Website: https://isworks.fi/ | Certifications: ISO 9001/14001/45001/3834-2 · EN 1090-2, EXC1–4
Customers: ABB, Kongsberg Maritime, Posiva, Mölnlycke Health Care, Teollisuuden Voima

INDUSTRIAL CONSTRUCTION – MECHANICAL INSTALLATION AND MAINTENANCE



Ilmastointi Salminen · IS Works · Pre One · TT-Teknologia

The Kotera Group companies Ilmastointi Salminen, IS Works, Pre One and TT-Teknologia carry out demanding industrial mechanical installations, workshop manufacturing and maintenance – from production equipment and process piping all the way to the highest safety classes in nuclear power. The Group's mechanical installation and maintenance expertise covers the entire supply chain: from design and component manufacturing to installation contracting, turnaround business and long-term maintenance agreements.

Maintenance and turnarounds are a growing part of the business. More than 150 professionals work at mines and in the process industry, energy production and nuclear power – across Finland and also in international projects. The companies have long-term maintenance agreements with nuclear power plants, the process industry and mines – and the capacity to respond quickly to unplanned repair needs as well. Operations are guided by comprehensive certifications: ISO 9001, 14001 and 45001, the welding standards EN 1090 and ISO 3834-2, the Pressure Equipment Directive (PED) as well as the qualifications required by the nuclear industry in accordance with the YVL Guides.

Pre One masters the demanding welding of titanium, zirconium, Hastelloy, Duplex and nickel alloys in pressure equipment and piping projects for the process, chemical and pharmaceutical industries.

Ilmastointi Salminen and IS Works, in turn, carry out mechanical installations for the nuclear industry in safety classes SC1–SC3 – references include Posiva's encapsulation plant, Teollisuuden Voima's OL1 and OL2 units and Fortum Loviisa.

TT-Teknologia serves in particular the installation needs of the mining and heavy industry in Northern Finland, with customers including Agnico Eagle, Boliden and Terrafame, but it also operates elsewhere in Finland.

RENOVATION CONSTRUCTION – RENOVATIONS



KTC GROUP OY – Demanding renovations and facades

KTC Group is a construction company operating in Oulu and throughout Northern Finland, specializing in exceptionally demanding renovation and refurbishment construction – examples include the renovations of the heritage buildings of Oulu City Hall and the award-winning Oulu Market Hall. In addition to renovation, the company carries out commercial and business premises construction as new-build, extension and alteration projects as well as facade and balcony repairs for housing companies, offices and public buildings.

Revenue: €23M (2025) | 50+ employees | Founded 1991 | Business ID: 2393666-1
Domicile: Paulaharjuntie 20 A, 90530 Oulu
CEO: Pasi Rytkönen| pasi.rytkonen@ktcgroup.fi · +358 44 986 2066
Website: www.ktcgroup.fi/ | Certifications: ISO 9001 · RALA-certified
References: Oulu City Hall · Oulu Market Hall · Oulu Tietomaa



ISLVI OY – Pipeline renovation and sewer relining

ISLVI Oy is an HVAC specialist operating in Eastern Finland, whose specialties are pipeline renovations for housing companies and detached houses as well as sewer relining. The company delivers pipe renovations from design to implementation, including all necessary construction work, on a one-contract, one-contractor principle. Its offering also includes heat pump solutions as well as traditional HVAC maintenance and renovation services. The service package is jointly provided by I-S LVI-palvelut Oy, I-S Rakennuspalvelu Oy and I-S Viemärisukitus Oy.

Revenue: €10M (2026e) | 50+ employees | Founded 2013 | Business ID: 2540375-4
Domicile: Pienen Neulamäentie 2 lt. 1, 70800, Kuopio
CEO: Lauri Ahokas | lauri.ahokas@islvi.fi · +358 40 960 8890
Website: www.islvi.fi | Certifications: Refrigerant contractor certified by Tukes
Customers: Housing companies · property management companies · businesses and properties

RENOVATION CONSTRUCTION – DAMAGE RESTORATION



RKM GROUP OY – Damage restoration and investigations, site condition control

RKM Group provides property investigation and repair services, from condition and damage surveys all the way to damage and specialist restoration work. As a specialist in indoor air and moisture problems, the company also handles water and fire damage, renovations and demanding hygiene and specialist cleaning – and is additionally responsible for condition control at construction sites. The advantage of its service model is that the entire process from survey to repair is coordinated by one and the same provider.

Revenue: €14M (2025) | Personnel: 70+ employees | Founded: 2004 | Business ID: 1892257-2
Domicile: Haikanvuori 1 a, 33960 Pirkkala| Vantaa/Kotka/Hamina/Kouvola/Hämeenlinna/Lahti
CEO: Isto Nuorkivi| isto.nuorkivi@rkmgroup.fi · +358 40 025 0120
Website: www.rkmgroup.fi | Certifications: ISO 9001/14001/45001, AA credit rating
Customers: Insurance companies · property and housing companies · property managers · construction companies · private customers

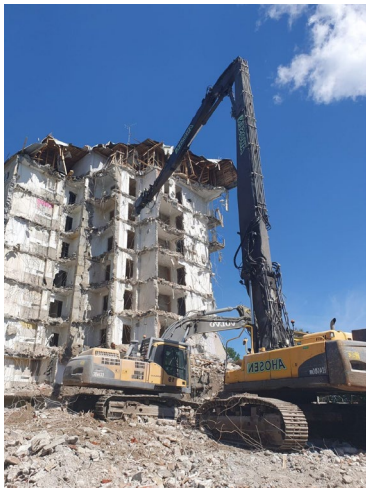


VASTUUREMONTTI OY – Renovation and damage restoration

Vastuuremontti has been an expert in repair solutions since 1974, providing all the help needed for property damage from a single source – damage surveys and drying as well as demolition and restoration work. In addition to damage services, the company carries out extensive renovation contracts indoors and outdoors and offers contract services for property maintenance repairs. Its customers include housing companies, insurance companies, businesses and organizations as well as the public sector.

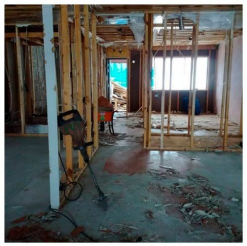
Revenue: €2M (2025) | 15+ employees | Founded 1974 | Business ID: 2928392-1
Domicile: Lukkatie 7 A, 96300 Rovaniemi
CEO: Niko Harmanen| niko.harmanen@vastuuremontti.fi · +358 40 865 6310
Website: www.vastuuremontti.fi | Certifications: RALA-certified
Customers: Housing companies · businesses · insurance companies · public sector in Lapland

RENOVATION CONSTRUCTION – DEMOLITION AND RECYCLING SERVICES











AHOSEN PALVELUT OY – Demolition and recycling services

Ahosen Palvelut Oy, founded in 1998, is a family business from Central Finland and a reliable demolition contracting professional that carries out complete building demolitions on a turnkey basis throughout the country. In addition to complete demolitions, the company carries out renovation demolitions, diamond drilling, asbestos and hazardous material removal, high-power vacuuming and blowing as well as recycling crushing of construction materials in the Central Finland region, and its modern equipment – including a Volvo EC950 excavator, remote-controlled BROKK demolition robots, high-power vacuum trucks and a mobile Lokotrack crusher – enables the efficient and safe execution of even the most challenging projects.

Revenue: €20M (2026e) | 50+ employees | Founded 2002 | Business ID: 1742476-6 | Subsidiary Ahosen Kierrätysmurskaus Oy (Business ID: 2654502-5)
Domicile: Takomokatu 6, 41310 Laukaa
CEO: Joona Ahonen| joona@ahosen.fi · +358 40 074 3892
Website: https://www.ahosen.fi/ | Certifications: ISO 9001/14001/45001 · RALA-certified · AAA credit rating
Customers: Demolition sites throughout Finland · public sector clients · industry · developers · construction companies
References: Jyväskylä Hippos project · Viinikanlahti wastewater treatment plant in Tampere · Hämeenlinna parish hall

MAJOR INDUSTRIAL INVESTMENTS

Including data centers, production plants, energy plants, battery and hydrogen projects

Turnkey –
the entire construction value chain

Major industrial projects are demanding, specialized sites that combine construction, building services and safety expertise with the highest reliability requirements. Each of Kotera Group's subsidiaries is a specialist in exactly those areas that the construction of these sites requires.

01

DEMOLITION & PREPARATION

Ahosen Palvelut

Complete and renovation demolition, hazardous substances, site preparation and recycling

02

STRUCTURE & FOUNDATIONS

Bark
TT-Teknologia
NCS Concrete
Kuratek

Earthworks, foundations, steel and concrete structures, frames and slab structures

03

SPECIALIST FLOORS

Bark
Kuratek

Industrial floors, raised floors, epoxy coatings and seamless floors

04

COOLING & HVAC

LVI Kurikka
TT-Teknologia
Ilmastointi Salminen

Cooling systems, process piping, integrated HVAC, electrical and automation solutions

05

ELECTRICAL & AUTOMATION

Sähköpalvelu Walberg
LVI Kurikka

Main switchboards, MV/LV distribution, UPS, Siemens automation, cabling

06

FIRE SAFETY

Putcon

Gas suppression for server rooms, sprinklers, fire water network, design

07

PROCESS PIPING, MECHANICAL INSTALLATION, MAINTENANCE AND WORKSHOP PRODUCTS

Ilmastointi Salminen
IS Works
Pre One
TT-Teknologia

Process piping, orbital welding, hygienic piping, pressure equipment, special metalwork, workshop manufacturing, installation of production and auxiliary equipment, steel structures and frames, mechanical installations (SC1–SC3), mine equipment, turnarounds and maintenance, HVAC installation

All services under one roof

WHY KOTERA GROUP?

Five reasons to choose a Kotera Group company as the partner for your construction project

1

Deep specialist expertise

Our companies are the best experts in their own fields. You get a partner with deep subject-matter expertise and decades of experience with the requirements of exactly your kind of project.

2

Nationwide coverage in Finland

Offices in more than 15 locations, from Lapland to Ostrobothnia and the Helsinki metropolitan area. We know the local conditions, subcontractor networks and regional special requirements.

3

Reliability and financial strength

The Group has a strong balance sheet and a long history of profitable operations. Contracts are honored, schedules are met and quality is documented.

4

A complete solution from one partner

Kotera Group offers expertise across the entire value chain – from demolition to steel and concrete structures, building services and safety systems. This is a significant advantage particularly in data center and industrial construction.

5

Accountability and flexibility

Our companies are led by entrepreneurs who take personal responsibility for quality and results. Decision-making is fast and solution-oriented. Operations are certified and guided by a commitment to excellent quality and responsibility.

KOTERA

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